

Table 1

Examples of Climate-Related Risks and Potential Financial Impacts

Type	Climate-Related Risks ³²	Potential Financial Impacts
Transition Risks	Policy and Legal	<ul style="list-style-type: none"> – Increased pricing of GHG emissions – Enhanced emissions-reporting obligations – Mandates on and regulation of existing products and services – Exposure to litigation
	Technology	<ul style="list-style-type: none"> – Substitution of existing products and services with lower emissions options – Unsuccessful investment in new technologies – Costs to transition to lower emissions technology
	Market	<ul style="list-style-type: none"> – Changing customer behavior – Uncertainty in market signals – Increased cost of raw materials
	Reputation	<ul style="list-style-type: none"> – Shifts in consumer preferences – Stigmatization of sector – Increased stakeholder concern or negative stakeholder feedback
	Acute	<ul style="list-style-type: none"> – Increased severity of extreme weather events such as cyclones and floods
	Chronic	<ul style="list-style-type: none"> – Changes in precipitation patterns and extreme variability in weather patterns – Rising mean temperatures – Rising sea levels
		<ul style="list-style-type: none"> – Increased operating costs (e.g., higher compliance costs, increased insurance premiums) – Write-offs, asset impairment, and early retirement of existing assets due to policy changes – Increased costs and/or reduced demand for products and services resulting from fines and judgments
		<ul style="list-style-type: none"> – Write-offs and early retirement of existing assets – Reduced demand for products and services – Research and development (R&D) expenditures in new and alternative technologies – Capital investments in technology development – Costs to adopt/deploy new practices and processes
		<ul style="list-style-type: none"> – Reduced demand for goods and services due to shift in consumer preferences – Increased production costs due to changing input prices (e.g., energy, water) and output requirements (e.g., waste treatment) – Abrupt and unexpected shifts in energy costs – Change in revenue mix and sources, resulting in decreased revenues – Re-pricing of assets (e.g., fossil fuel reserves, land valuations, securities valuations)
		<ul style="list-style-type: none"> – Reduced revenue from decreased demand for goods/services – Reduced revenue from decreased production capacity (e.g., delayed planning approvals, supply chain interruptions) – Reduced revenue from negative impacts on workforce management and planning (e.g., employee attraction and retention) – Reduction in capital availability
Physical Risks	Acute	<ul style="list-style-type: none"> – Reduced revenue from decreased production capacity (e.g., transport difficulties, supply chain interruptions) – Reduced revenue and higher costs from negative impacts on workforce (e.g., health, safety, absenteeism) – Write-offs and early retirement of existing assets (e.g., damage to property and assets in “high-risk” locations)
	Chronic	<ul style="list-style-type: none"> – Increased operating costs (e.g., inadequate water supply for hydroelectric plants or to cool nuclear and fossil fuel plants) – Increased capital costs (e.g., damage to facilities) – Reduced revenues from lower sales/output – Increased insurance premiums and potential for reduced availability of insurance on assets in “high-risk” locations

³² The sub-category risks described under each major category are not mutually exclusive, and some overlap exists.

Table 2

Examples of Climate-Related Opportunities and Potential Financial Impacts

Type	Climate-Related Opportunities ³³	Potential Financial Impacts
A Introduction	Resource Efficiency	<ul style="list-style-type: none"> - Use of more efficient modes of transport - Use of more efficient production and distribution processes - Use of recycling - Move to more efficient buildings - Reduced water usage and consumption
B Climate-Related Risks, Opportunities, and Financial Impacts	Energy Source	<ul style="list-style-type: none"> - Use of lower-emission sources of energy - Use of supportive policy incentives - Use of new technologies - Participation in carbon market - Shift toward decentralized energy generation
C Recommendations and Guidance	Products and Services	<ul style="list-style-type: none"> - Development and/or expansion of low emission goods and services - Development of climate adaptation and insurance risk solutions - Development of new products or services through R&D and innovation - Ability to diversify business activities - Shift in consumer preferences
D Scenario Analysis and Climate-Related Issues	Markets	<ul style="list-style-type: none"> - Access to new markets - Use of public-sector incentives - Access to new assets and locations needing insurance coverage
E Key Issues Considered and Areas for Further Work	Resilience	<ul style="list-style-type: none"> - Participation in renewable energy programs and adoption of energy-efficiency measures - Resource substitutes/diversification
F Conclusion		
Appendices		

³³ The opportunity categories are not mutually exclusive, and some overlap exists.